LATSHA DAVIS & MARSHALL



PACAH 2021 Spring Conference

The Intersection Between Admission Agreements and the Collection Process

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Introduction and Objectives of Presentation

- Be able to use Admission Agreement provisions to lay the groundwork in the collection of delinquent accounts
- Acquire a working knowledge of the options and remedies available to facilities in the collection of delinquent accounts
- Understand how a well-crafted agreement can help address a number of accounts receivable issues

Defining Facility's Relationship with Residents

- Regulatory relationship
- Contractual relationship
- Distinction between enforcement of regulatory requirements and contractual rights
- Resident/family take advantage of third-party benefits/payments
- Admission Agreement can be used to assist provider in satisfying "documentation" requirements related to admission process

Financial Screening

- A thorough and timely completion of a financial screening at time of admission allows you to budget private pay and anticipate when an MA application might be necessary
- It can also help you assess the extent of any financial impropriety and help identify assets for execution
- Follow the Medical Assistance application

Educating Residents and Families

- Discussions with families and responsible parties as to their obligations
- Medicare co-pays, Part A coverage, and possible observation stay issues
- Private pay spend down
- Medical Assistance application responsibility
- Responsibility with respect to resident income

Financial Authorizations

- Provide authorizations to obtain financial information at time of admission for resident or agent to sign
- Utilize if the family becomes uncooperative
- Authorization to obtain documentation and financial information for the CAO

Identification of Parties to Admission Agreement

- Resident
- Facility
- Responsible Person
- Resident Representative

Charges

- Daily rate for basic/routine nursing services
- Additional charges for ancillary services and supplies
- Charges for services provided by third parties

Billings and Payment

- Monthly statements and other billings
- Late charges and cost of collection
- Modification of charges
- Obligations of resident's estate and assignment of property

Resident's Obligation to Apply for Medical Assistance

- Honest disclosure of all financial resources
- Notification of "spend down" of resources
- Execution of authorization to obtain financial information
- Requirement to apply <u>timely</u> for Medical Assistance benefits

Determination of Eligibility

- Obligation to cooperate fully in the Medicaid eligibility determination or redetermination process
- Obligation to pay privately if the Medical Assistance application is denied

Authorization to Apply and/or Appeal (Medicaid)

- Obtain resident authorization to allow facility to apply for Medicaid benefits and/or appeal the denial of Medicaid benefits on behalf of the resident in the event of the following situation:
 - Resident is incapacitated;
 - Resources are depleted; and
 - No other legal representative of resident is known to the facility or no other friend or relative is known to the facility who is authorized and/or is available or willing to act on resident's behalf.

Medical Assistance

- File the application to preserve maximum retroactive benefit period
- File even with only basic biographical information
- Keep all transmittal records tracking is best
- Injunctive relief to compel performance of contractual obligations

MA Denials

- File a protective appeal to preserve rights on denials and penalties; it can always be withdrawn later
- Preserves retroactive benefit period
- If you need more time to gather documentation, then wait until later in the appeal period to file an appeal
- Keep confirmation of fax transmission or mailing
- Penalty: were the assets transferred for a reason exclusively other than applying for MA? Was the penalty calculated correctly?

Assignment of Benefits

- Obligation to apply for any third party payor benefits, including Medicare, Medical Assistance, SSI, private health insurance
- Assignment of payments, to the extent permitted by law, of all third party payments to the facility to the extent of any applicable charges

Hardship Waiver

- Applies when the imposition of a penalty period would deprive the resident of:
 - medical care such that the resident's health or life would be endangered
 - food, clothing, shelter or other necessities of life

Facility's Right to File Appeal of a Hardship Waiver Denial

- If DHS imposes a penalty period, it is possible to apply for a hardship waiver
- Admission Agreement should provide authorization to apply for a hardship waiver
- According to the LTC Handbook, a provider has no authority to file an application for a hardship waiver without the authorization of the resident or the resident's representative (PA 1826)

Hardship Waiver Factors

- The value of the asset transferred
- The amount of compensation received
- The date the asset was transferred in relation to the date of the MA application
- Any pattern of gifting
- The relationship between the transferee and the transferor
- The reasons the assets cannot be returned
- Special consideration given for sudden unexpected onset of serious illness or disability after the date of transfer

Resident Funds: Ability to Deduct Outstanding Balance

- Admission Agreement provision permitting facility to apply resident trust funds to outstanding balance upon death, transfer or discharge of resident
- Facility policy for refund of resident trust accounts
- Statutory order for refund of resident accounts
- MA estate recovery

Durable Financial Power of Attorney

- Resident is strongly encouraged to provide
- Distinguish Financial Power of Attorney from Health Care Power of Attorney or Other Advance Directive
- Resident obligation to pay for guardianship proceedings in the event resident fails to designate a Power of Attorney

Capacity of Resident and Guardianship

- Resident is not competent to manage his or her finances
 - No agent or other individual with access to funds or documents
 - Agent or family unwilling to act
 - Agent or family is misappropriating assets
- Responsibility for costs, including attorneys' fees, remains with the resident or resident's guardianship estate

Guardianship Proceedings

- Is resident incapacitated?
- Is there a POA?
- Who will serve as guardian?
- Stands in shoes of resident, controls finances and is accountable to the court
- Particularly useful if there is no POA or there is misappropriation

Indemnification

 Hold resident responsible for damage or injuries caused by resident to other persons, residents or staff

 Limited benefit if resident is cognitively impaired or has inadequate financial resources

Mediation and Binding Arbitration

- Overview of Alternative Dispute Resolution ("ADR") Process
- CMS Final Arbitration Rule
- Issues to Consider Prior to Implementing an ADR Process
 - Involve Your Insurance Provider
 - Clause or Agreement
 - Scope of Issues
 - Mediation
 - Location

Mediation and Binding Arbitration (cont.)

- Organization to Provide ADR Process
- Alternative Arbitration Agency or Arbitrator
- Rules of Procedure
- Allocation of Costs
- Federal Arbitration Act or State Law
- Single Arbitrator or Panel
- Appeals
- Confidentiality
- Requesting ADR
- Informing Residents of ADR

Mediation and Binding Arbitration (cont.)

- Challenges to Arbitration Agreements
- Implementing ADR
 - Decide whether ADR fits your organization
 - Revise Admission Agreement or develop separate Arbitration Agreement
 - Coordination with and approval of liability insurance carrier

Incomplete Admission Agreement

- Missing signatures, missing dates and missing terms
- If there is a responsible person, make sure he or she is named in the Admission Agreement and that he or she has signed the Admission Agreement
- Importance of attorneys' fees and cost of collection clauses in Admission Agreements cannot be overstated

Responsible Person Agreement

- Stand-alone agreement
- When possible, have the resident's agent sign
- Mirrors the obligations in the Admission Agreement obligation to pay from resident resources and cooperate in Medical Assistance process
- Fill in all agreements completely and accurately. Failure to do so may result in agreement being unenforceable.
- Third party guarantee prohibition

Annuities

- The rise in DRA compliant annuities has been frustrating issue for providers
- Criteria for compliance with DRA
 - Irrevocable and non-assignable
 - Actuarily sound
 - Payable in even monthly installments
 - Names DHS as 1st position beneficiary
- Facility/contractual responses

Trust Issues

- Revocable, irrevocable and special needs
- Revocable trusts available resource
- Irrevocable trusts
 - Must be reviewed carefully for the conditions under which income and principal may be distributed and to whom
 - Must be reviewed to determine who made contributions to the trust and when
 - If there are any conditions under which trust principal may be distributed, the entire principal may be deemed to be an available resource

When All Else Fails – Civil Complaint

- Cost benefit analysis
- Projected assets and income versus payments
- Public record search

Civil Complaint

- Breach of contract
- Reasonable value for services rendered
- Fraudulent transfer
- Filial support

Recap

- Application for Medical Assistance
- Hardship Waiver
- Preliminary Injunction
- Guardianship
- Civil Action/Complaint
- Application for Representative Payee
- OME

Conclusion and Q&A

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